## HRA Budget Savings

## Section 2 - Housing HRA

|                                  | Opportunity Area                 | Description of saving  | Consultation (How                                | w Impact Assessment  |   |                                       | Savings per annum |     |         |                                       |                    |     |         |        |                    |          |
|----------------------------------|----------------------------------|--|--|--|---|---------------------------------------|-------------------|-----|---------|---------------------------------------|--------------------|-----|---------|--------|--------------------|----------|
|                                  |                                  |  | are we consulting<br>on this proposal)           | g la construction de la construction                               |   |                                       |                   |     |         |                                       |                    |     |         |        |                    |          |
|                                  |                                  |  |  |  |   | 2014/15                               | 2015              | 16  | 201     | 6/17                                  | 2017/1             | 8   | 2018    | /19    | 2019               | 20       |
|                                  |                                  |  |  | Possible Impact on Service Delivery Possible Impact on Customer<br>Satisfaction  | Equalities Impact   | £000                                  | £0                | FTE | £000    | FTE                                   | £000               | FTE | £000    | FTE    | £000               | FTE      |
| fficiency                        | 1                                |  |  |  |   |                                       |                   |     |         |                                       |                    |     |         |        |                    |          |
| 1                                | HR                               | Reviewand change some aspects of terms and conditions  | Part of budget<br>consultation                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact |                                       | 10,000            |     | 10,000  |                                       | 10,000             |     | 20,000  |        | 20,000             |          |
| 2                                | HR                               | Increasing use of graduates, interns, volunteers and apprenticeships   | Part of budget<br>consultation                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact |                                       | 20,000            |     | 20,000  |                                       | 20,000             |     | 40,000  |        | 40,000             |          |
| 3                                | Service level<br>agreements      | Negotiate reductions in service level agreements between Barnet Homes and LBB  | Part of budget<br>consultation                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact | HRA Mgt<br>Fee                        | 25,000            |     |         |                                       |                    |     | 25,000  |        | 25,000             |          |
| 4                                | Procurement                      | Renegoiate existing contracts to drive down operating costs  | Part of budget<br>consultation                   | New contracts may not have the same Satisfaction in services will decrease<br>level of service   | This saving is not expected to have an<br>equalities impact | £17.4m                                | 50,000            |     |         |                                       | 25,000             |     | 40,000  |        | 25,000             |          |
| 5                                | Accommodation                    | Reduction in accommodation costs as reducing floor space   | Part of budget<br>consultation                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact |                                       |                   |     | 100,000 |                                       |                    |     |         |        |                    |          |
| 6<br>otal                        | All systems go                   | Efficiencies already delivered to fund All Systems Go business case  |  |  |   | _                                     | 105,000           | 0   | 130,000 | 0                                     | 55,000             | 0   | 125,000 | 0      | 500,000<br>610,000 | 0        |
|                                  |                                  |  |  |  |   |                                       |                   | ů   | ,       | , , , , , , , , , , , , , , , , , , , | 00,000             | ,   | 120,000 | , ,    | 010,000            |          |
| rowth and Income                 | New build                        | Income from new build  | Part of budget                                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an                      |                                       | 25,000            | _   | 97,000  |                                       | 257,000            | T   | 70,000  |        | 50,000             |          |
| 1                                | New Dulid                        | income irom new build  | consultation                                     | This saving will not impact service delivery This saving will not impact customers   | equalities impact   | New                                   | 25,000            |     |         |                                       |                    |     |         |        | -                  |          |
| 2                                | New business                     | Income from new business   | Part of budget<br>consultation                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact | Opportuniti<br>es                     |                   |     | 17,000  |                                       | 50000              |     | 50,000  |        | 30000              |          |
| 3                                | New business                     | Income from PRS management   | Part of budget<br>consultation                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact |                                       |                   |     |         |                                       | 37000              |     |         |        |                    |          |
| 4                                | Income                           | Seek introduction of higher fees and charges   | Separate<br>consultation                         | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact | HRA Mgt                               |                   |     |         |                                       |                    |     |         |        | 20000              |          |
| 5                                | GF Savings                       | EA & TA savings from new build   | required<br>Part of budget                       | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an                      | £17.4m                                |                   |     | 34,000  |                                       | 102000             |     |         |        |                    | -        |
| otal                             |                                  |  | consultation                                     |  | equalities impact   |                                       | 25,000            | 0   | 148,000 | 0                                     | 446,000            | 0   | 120,000 | 0      | 100,000            | 0        |
|                                  |                                  |  |  |  |   |                                       |                   |     |         |                                       | ,                  |     | ,       |        | ,                  |          |
| educing demand, p<br>1           | Self service                     | ce<br>Reducing demand on services as a result of customer portal and customer<br>applications, e.g.: self-service              | Part of budget<br>consultation                   | Tenants might need to do more for Satisfaction in services will decrease through self service whilst<br>paying the same or increased levels of | This saving is not expected to have an<br>equalities impact | HRA Mgt                               | 45,000            | 1   | 22000   | 1                                     | 24000              | 1   | 100000  | 2      | 100000             | 2        |
| 2                                | Self service                     | Review the landlord and tenant contract: e.g.: revise policies to make tenants<br>responsible for more than they currently are | Separate<br>consultation<br>required             | rent Frants might need to do more for Satisfaction in services will decrease themselves whilst paying the same or increased levels of rent     | This saving is not expected to have an<br>equalities impact | Fee<br>£17.4m                         |                   |     |         |                                       |                    |     | 40,000  | 1      | 40,000             | 1        |
| otal                             |                                  |  |  |  |   |                                       | 45,000            | 1   | 22,000  | 1                                     | 24,000             | 1   | 140,000 | 3      | 140,000            | 3        |
| onvice redecian                  |                                  |  |  |  |   |                                       |                   |     |         |                                       |                    |     |         |        |                    |          |
| <b>ervice redesign</b><br>1      | Service review                   | Reviewing the role of support services   | Part of budget<br>consultation                   | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an<br>equalities impact |                                       | 25,000            | 1   |         |                                       | 50,000             | 1   | 25,000  | 1      | 50,000             | 1        |
| 2                                | Service review                   | Review the structure and services within income collection and tenancy sustainment<br>and reduce the level of resources        | Part of budget<br>consultation                   | We could see some increase in the<br>volume and amount of arrears<br>customers fall into arrears   | This saving is not expected to have an<br>equalities impact | _                                     |                   |     |         |                                       |                    |     | 40,000  | 1      | 50,000             | 1        |
| 3                                | Service review                   | Caretaking and estate management   | Part of budget<br>consultation                   | Less frequent cleaning and maintaining of Satisfaction will decrease   | This saving is not expected to have an<br>equalities impact | HRA Mgt<br>Fee                        |                   |     | 200,000 | 5                                     |                    |     | 75,000  | 2      | 75,000             | 2        |
| 4                                | Service review                   | Resident involvement, capacity building and community engagement   | Part of budget                                   | Less engagement activities Satisfaction in involvement will decrease   |   | £17.4m                                | 40,000            | 1   |         |                                       |                    |     | 35,000  | 1      | 35,000             | 1        |
| 5                                | Service review                   | Review the structure and services within Supported housing and Assist and reduce   |  | This saving will not impact service delivery This saving will not impact customers   | This saving is not expected to have an                      | _                                     |                   |     |         |                                       |                    |     | 20,000  | 1      | 20,000             | 1        |
| 6                                | Service review                   | the level of resources<br>Review the structure and services within repairs and reduce the level of resources                   | consultation<br>Part of budget                   | Longer waiting times for repairs, less Satisfaction will decrease  | equalities impact<br>This saving is not expected to have an |                                       |                   |     | 200,000 | 2                                     | 100,000            | 1   |         |        |                    | <u> </u> |
| 0                                | Service review                   | review the subclure and services within repairs and reduce the revenut resources   | consultation                                     | Longer watung untes tor repairs, ress Satustacuori win deurease  | equalities impact   | HRA<br>Repairs &<br>Mgt Fee<br>£7.65m |                   |     | 200,000 | 2                                     | 100,000            |     |         |        |                    |          |
|                                  |                                  | Review the structure and services within the Call Centre and reduce the level of   | Part of budget<br>consultation                   | Longer call waiting times Satisfaction will decrease   | This saving is not expected to have an<br>equalities impact |                                       |                   |     | 50,000  | 1                                     | 25,000             | 1   | 25,000  | 1      | 25,000             | 1        |
| 7                                | Service review                   | resources  | Consultation                                     |  |   |                                       |                   |     |         |                                       |                    |     |         |        |                    |          |
| 7                                | Service review<br>Service review |  | Part of budget consultation                      | Less support, more generic service Satisfaction will decrease, more ASB, delivery management issues arise                                      | This saving is not expected to have an<br>equalities impact | HRA Mgt<br>Fee<br>£17.4m              |                   |     |         |                                       | 400,000            |     | 150,000 |        | 100,000            | 1        |
| 7                                |                                  | resources<br>Review the structure and services within regeneration & housing mgmt and reduce                                   | Part of budget                                   |  |   |                                       |                   |     |         |                                       | 400,000            |     | 150,000 | 2      | 100,000            | 1        |
| 7<br>8<br>otal                   | Service review                   | resources<br>Review the structure and services within regeneration & housing mgmt and reduce<br>the level of resources         | Part of budget<br>consultation<br>Part of budget | delivery management issues arise   | equalities impact<br>This saving is not expected to have an | Fee                                   | 65,000            | 2   | 450,000 | 8                                     | 400,000<br>575,000 | 3   |         | 2<br>9 | 100,000<br>355,000 | 1        |
| 7<br>8<br>otal<br>verall Savings | Service review                   | resources<br>Review the structure and services within regeneration & housing mgmt and reduce<br>the level of resources         | Part of budget<br>consultation<br>Part of budget | delivery management issues arise   | equalities impact<br>This saving is not expected to have an | Fee                                   | 65,000            | 2   | 450,000 | 8                                     | -                  | 3   | 150,000 | 2<br>9 |                    |          |